

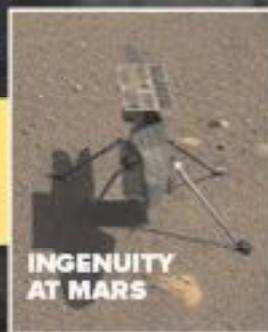
AEROSPACE

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2021 Year in review



247 kilometers on one charge
and dozens of other breakthroughs



INGENUITY
AT MARS



BILLIONAIRES
IN SPACE

Gateway leads the era of deep space infrastructure development

BY HAO CHEN AND KOKI HO

The **Space Logistics Technical Committee** fosters development of integrated space logistics capabilities that enable safe, affordable and routine spacefaring operations.

As a critical component of NASA's Artemis program, the Gateway, an outpost orbiting the moon, will store cargo and have lodging for future human lunar surface activities. In February, NASA awarded a \$332 million contract to SpaceX for the **Falcon Heavy** to launch fundamental components of the **Gateway**. This mission would deploy the **Habitation and Logistics Outpost** and the **Power and Propulsion Element** in 2024 to form the first usable lunar space station. In July, NASA awarded a \$935 million contract to **Northrop Grumman** to develop the HALO module, short for habitation and logistics outpost, which will be a crew cabin for astronauts. Meanwhile, **Maxar Technologies** is developing the power and propulsion element, which passed the first ground test in March. The **Deep Space Logistics Project** office at **NASA's Kennedy Space Center** in Florida managed the awards for Gateway logistics. After the HALO and power and propulsion element are attached on Earth, SpaceX will launch them from Kennedy.

In April, NASA selected **SpaceX's Starship** as the **Artemis lunar lander** with a \$2.94 billion contract. The competitors for this contract, Blue Origin and Dynetics, filed protests to the U.S. Government Accountability Office in the same month, citing "flawed acquisition." In July, the GAO denied the protest and affirmed the SpaceX award.

Beyond the cislunar plans, experiments on the red planet demonstrated the potential to build a

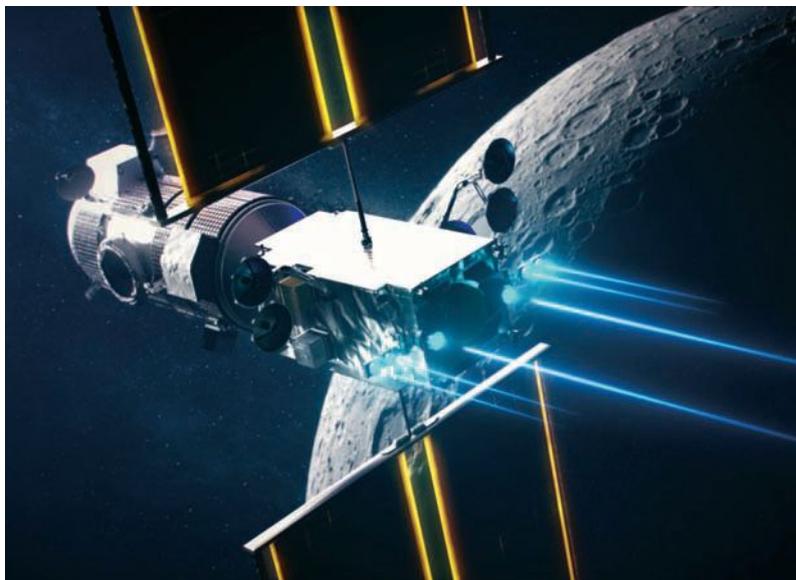
sustainable crewed habitat on the Martian surface. **NASA's Perseverance rover** landed on Mars in February, and in April, it extracted the first oxygen from Martian's carbon dioxide-rich atmosphere. This experiment paved the way for science fiction to become a reality — generating and storing oxygen on another planet to support astronaut activities and help power rockets. At the same time, the **Ingenuity Mars Helicopter** completed the first powered, controlled flight on Mars, which was also the **first flight test on any planet beyond Earth**.

Earlier this year members of the **space logistics and supply chain management community** at NASA Headquarters, Kennedy Space Center, Ames Research Center and the Defense Contract Management Agency created an informal coalition. This group is embracing Digital Ledger Technology and Intelligent Analytics with existing supply chain modeling capabilities for the purpose of performing pre-procurement strategic sourcing evaluations and setting logistics requirements that will safeguard the health of the space industrial base. The capability of obtaining visibility into a program's industrial base, including the lower-tier suppliers has been achieved. Once the team has completed data sourcing and application programming interfaces by the end of fiscal 2022, simulations or "war games" will be performed to optimize system support, supplier viability, product quality, on-time delivery and obsolescence mitigation cost.

In academia, the **Space Systems Optimization Group at Georgia Tech** developed a dynamic network framework for on-orbit servicing, assembly and manufacturing. Funded by DARPA, the work enables holistic optimization on operations scheduling, logistics planning and infrastructure design for future satellite servicing missions. Also, the **Massachusetts Institute of Technology** and **Stevens Institute of Technology** developed an open-source, cloud-based platform named

SpaceNet Cloud for multi-mission space campaign analysis and evaluation. This work aimed to establish a model-based engineering workflow in future space logistics campaign planning through application programming interfaces and modular, web-based services. ★

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► An illustration of the Gateway's Habitation and Logistics Outpost and Power and Propulsion Element modules.

NASA